

Annual Report

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Contents

Who We Are | Our Mission | Core Values 04

Where We Work 06

Our Impact 08

What We Do 10

Child Sponsorship 14

Project Sponsorship 16

 Nepal | Improving Access to Education for Children with Disabilities 18

 Guatemala | Supporting Youth Transitions into Adulthood 19

 Nicaragua | Equal Water Security for the Next Generation 20

 Niger | Emergency Food Assistance and Protection for the Refugees 21

 Niger | Youth Development 22

 Gaza | Humanitarian Aid 23

 Women & Children Shelter 24

Gift-In-Kind 25

Special Campaign

 Philippines | 10-year-old Andrea’s Story 26

 Koroyin 28

 Philippines | Support for Children and Families in Extreme Poverty 30

2025 Highlights 32

Financial Integrity 34

Our Commitment 37



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Message

Dear Friends and Partners of Good Neighbors,

Thirty-five years ago, this journey began with a conviction: that somewhere in the world, someone is waiting for good news, and that we are called to bring it. That conviction has not wavered — and neither has your commitment to it.

What has sustained this organization through every challenge and every moment of uncertainty has ultimately been people like you. Because of your partnership, Good Neighbors has grown from a small beginning into a global presence. But what moves me most is not the scale of our growth — it is the depth of its impact. Communities once marked by hardship and generational poverty are now home to people who have experienced hope and are paying it forward. The seed you planted continues to bear fruit in communities around the world.

The impact of that shared commitment can be seen in countless lives across the countries. Over the past year, we carried out child sponsorship and community development programs in 18 countries, reaching more than 1.25 million children and community members. We brought new hope to 3,855 sponsored children across eight countries. In Nepal, we expanded access to essential services for children with disabilities, and in Guatemala, we supported young people as they transitioned into healthy and empowered adulthood. Through our Gifts-in-Kind (GIK) program, we strengthened healthcare services in 10 countries, including Ethiopia, Zambia, and Malawi, helping vulnerable populations gain reliable access to essential medicines and medical supplies. In the United States, we provided safe shelter and opportunities for a fresh start through housing and self-sufficiency programs for women and children affected by domestic violence. Across many other countries, we also worked alongside communities to improve access to clean water, nutritious food, and the fundamental right to protection. These stories of transformation and impact are shared in greater detail throughout this annual report.

As we step into the next chapter, we move forward with the same purpose that started this journey and with deep gratitude for every one of you walking it with us. The work before us remains urgent, but so does our hope. What this journey demands is not perfect preparation, but a willingness to act—a heart that says, "I am ready. I will do whatever is needed."

Together, we can continue bringing good news to children, families, and communities around the world. Thank you for your generosity, your trust, and your partnership.

Thank you for being Good Neighbors.

With sincere gratitude,


Il Ha Yi
Good Neighbors USA President



We do not walk because the road is easy;
We walk because the destination matters.

Together, we will go farther.
Together, we are Good Neighbors.

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Who We Are

At Good Neighbors USA, we are dedicated to empowering the most vulnerable children, families, and communities to overcome poverty and experience lasting transformation. Rooted in our commitment to uphold human dignity and equality, we bring hope and opportunity to those in need, regardless of their background or circumstances.

For over 15 years in the United States, and with 33 years of global impact, Good Neighbors has championed a future where children and communities become self-reliant, resilient, and full of hope.

Our Mission

Good Neighbors exists to make the world a place without hunger, where people live together in harmony.

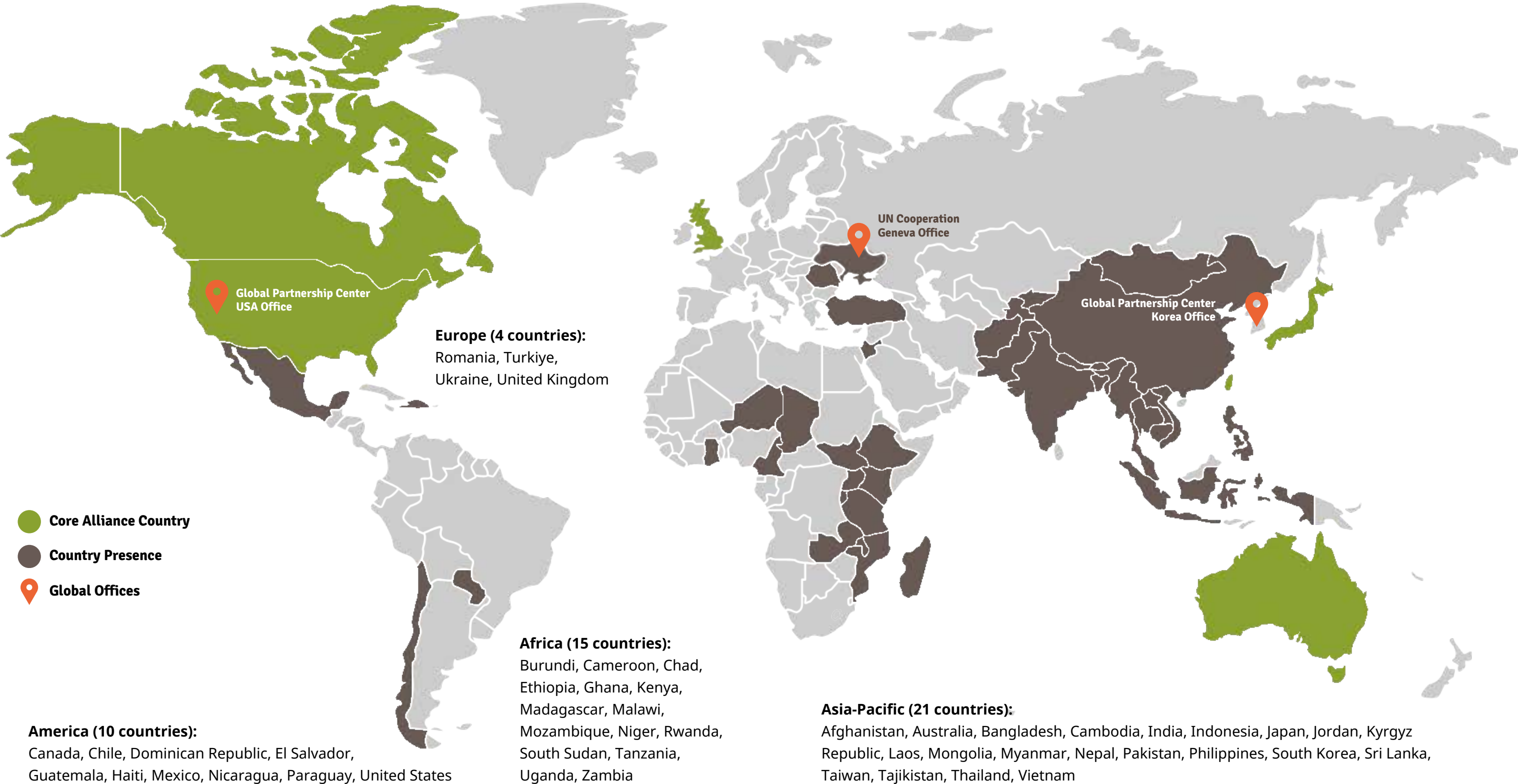
Good Neighbors respects the human rights of our neighbors affected by poverty, disasters, and oppression.

Core Values

- We serve people in need, beyond ethnicity, religion, belief, and nationality.
- We promote self-reliance in sustainable development for individuals, families, and communities.
- We implement the rights of the child as top priority.
- We prosper global citizenship in mutual respect.
- We organize local volunteers to contribute in developing their own communities.
- We cooperate with all people who understand our mission and program.
- We work with professionalism and pursue financial and operational transparency.
- We strive to invite more people to join our work as Good Neighbors members.

Where We Work

Good Neighbors has collaborated with organizations in **51 countries** on community development and humanitarian assistance initiatives.





Our Impact

Over the past year, we remained committed to creating meaningful and lasting change in communities around the world through education, child rights advocacy, health, and sustainable development initiatives. Thanks to the generosity of our supporters and partners, we were able to expand opportunities for children and families while responding to urgent needs with compassion and care.

The stories and achievements highlighted in this report reflect the collective impact we can make together in building brighter, more hopeful futures.



\$13,202,814

Revenue



61

Shelter Clients



8

Project Sponsorship
Countries



1,255,938

Program Participants



\$9,133,551

GIK Valuation



720

Church Partners
(Since 2010)

What We Do

We work alongside local communities and partners to bring hope, dignity, and opportunity to children and families worldwide. Our six core areas of impact include:

- **Child Sponsorship**
- **Education**
- **Health & Nutrition**
- **Humanitarian Aid (Emergency Relief)**
- **Income Generation**
- **Water & Sanitation**
- **Domestic Program**

We address the root causes of poverty while promoting sustainable development for communities. Our holistic approach addresses the need, empowers the individuals and builds community-centered solutions.



Health & Nutrition

We work to improve the health and well-being of children and families through nutrition programs, health education, disease prevention initiatives, and access to healthcare services. Our goal is to help communities lead healthier and more productive lives.



Water & Sanitation

Access to clean water and proper sanitation is essential for healthy communities. We develop and rehabilitate water systems, improve sanitation facilities, and promote hygiene education to reduce waterborn diseases and improve quality of life.



Child Sponsorship

Our 1:1 Child Sponsorship program connects supporters with children in need, prioritizing access to education, healthcare, and essential services. We create an environment where children can grow, thrive, and reach their full potential.



Education

We provide quality education by improving learning environments, educational resources, and promoting inclusive opportunities for all children. Education empowers children with the knowledge and skills needed to build brighter futures.



Humanitarian Aid

In times of crisis, disaster, or conflict, we provide timely emergency assistance, including food, clean water, shelter, medical support, and protection services. We also help communities recover and rebuild through long-term resilience and recovery efforts.



Income Generation

We support sustainable livelihoods by providing vocational training, financial literacy education, entrepreneurship opportunities, and income-generating activities. These initiatives help families increase their economic stability and become more self-reliant.

Child Sponsorship

At Good Neighbors USA, child sponsorship is more than a one-to-one relationship — it's an opportunity to truly impact a child's future. Each sponsor becomes part of a powerful story marked by hope, growth, and meaningful change.

Through this connection, children receive access to essentials that many take for granted, school supplies that enable learning, nutritious meals that sustain their health, and medical care that helps them grow up strong and secure. And the impact goes even further.

Our sponsorship model extends beyond the individual child, investing in the people and environments around them—strengthening families, uplifting schools, and empowering communities to build spaces where children can truly flourish.

8

countries

3,855

of children

15

CDPs



Child Sponsorship



Through 1:1 sponsorship, GNU delivered consistent and individualized support while strengthening the broader environments in which children grow. As a result, sponsored children experienced measurable improvements in key areas of well-being. School attendance and retention rates increased as children gained access to educational materials and safe learning environments. Health outcomes improved through regular check-ups, nutrition support, and increased access to clean water and sanitation facilities.

Good Neighbors USA sponsored a total of **3,855 children** across eight countries, including:

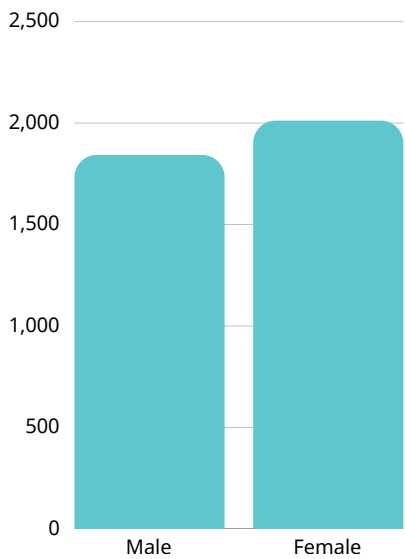
- Chad (121)
- Dominican Republic (290)
- Ethiopia (390)
- Guatemala (537)
- Malawi (71)
- Nicaragua (960)
- Niger (1,433)
- Nepal (134)



In addition, community-based interventions contributed to enhanced child protection and family stability. Caregivers reported improved capacity to support their children, and local schools and community groups demonstrated increased engagement in creating child-friendly environments.

To strengthen accountability and impact, we continued to enhance its monitoring and evaluation systems, utilizing data-driven approaches to track child progress and program effectiveness. Strengthened communication between sponsors and children also contributed to higher donor engagement and transparency.

These collective efforts highlight our commitment to not only meeting immediate needs but also driving sustainable, long-term change in the lives of children and their communities.



Sponsored - Male (1,843)
Sponsored - Female (2,012)



Project Sponsorship

Project Sponsorship reflects the heart of Good Neighbors USA's commitment to walking alongside communities as they build a better future for their children. Rather than focusing on individuals alone, this approach nurtures the environments in which children live, learn, and grow by supporting community-led initiatives in education, health and nutrition, water and sanitation, income generation, and advocacy.

By listening closely to the voices of community members and working hand in hand with local partners, Good Neighbors ensures that each initiative responds to real needs and strengthens local capacity. Through this collaborative journey, children and their families are empowered not only to meet their immediate needs, but to pursue lasting hope and restored dignity.



Nepal | Improving Access to Education for Children with Disabilities



Inclusive education remains a significant challenge in Nepal, particularly for children with disabilities (CwDs), who continue to face systemic barriers to accessing quality education. Limited school capacity, lack of inclusive infrastructure and learning materials, and persistent social stigma contribute to low enrollment and irregular attendance.

These challenges are further intensified in Kailali District, one of Nepal’s most populous and socio-economically vulnerable regions. Out of **497 school-aged children with disabilities** in three target municipalities, only **206 (41.5%)** are enrolled in school. Even among those enrolled, participation remains limited due to insufficient trained teachers, lack of assistive technologies, and weak implementation of inclusive education policies.

Good Neighbors works to increase school enrollment and attendance, build more positive attitudes among parents, teachers, and peers, and provide better access to well-rounded development opportunities. Through these efforts, children with disabilities are better supported in their learning, social activities, and life skills, helping promote inclusion and long-term empowerment.



2.25%

of the population
lives with disabilities



70,000

school-aged children
have disabilities



51.8%

are currently
enrolled in school

Guatemala | Supporting Youth Transitions into Adulthood



The Better Future Program supports **50 at-risk adolescents**, particularly indigenous girls, in Acatenango, Guatemala by providing flexible vocational training and entrepreneurship education. In partnership with INTECAP (Instituto Técnico de Capacitación y Productividad) which translates to Technical Institute for Training and Productivity, participants receive certified, market-relevant skills to improve employability and income generation.

Building on experience across **14 communities and over 1,200 youth**, the program integrates technical training with socio-emotional support and family engagement. As a result, participants strengthened their confidence, improved access to livelihood opportunities, and developed a stronger sense of belonging—contributing to reduced migration intentions and more sustainable futures within their communities.



50

adolescents (ages 13-18)
participated in the program



100%

participation rate
in vocational training



14

communities were
reached

Nicaragua | Equal Water Security for the Next Generation



In Carazo, Nicaragua, Good Neighbors has supported 96 rural communities, where access to safe water remains a critical challenge. Currently, **43% of households lack safe water access**, and only 28% of water sources meet drinking standards. As a result, families continue to rely on unsafe sources such as rivers and shallow wells, contributing to **1,850 reported cases** of acute diarrheal disease among children under five. Good Neighbors implemented WASH interventions including water system installation, network rehabilitation, and capacity building for community water committees, strengthening both infrastructure and local management.

Building on this foundation, a new project will target 13 communities with a gender-responsive approach. Women currently bear 86% of water collection responsibilities, limiting economic participation, while girls face reduced school attendance. Despite this, only 12% of water committees have female leadership. The project will improve access to safe water for 450 households through household-level water solutions. Due to procurement constraints, the intervention has been adjusted to focus on water filters to ensure timely implementation.



450
Households able to access water solutions



70%
Reduction in diarrhea disease among children under 15



100%
Participants receive gender responsive training

Niger | Emergency Food Assistance and Protection for the Refugees



In Niger, refugees from Sudan, Eritrea, Somalia, and Cameroon are hosted at Good Neighbors Emergency Transit Mechanism (ETM) site in Hamdallaye, managed by UNHCR in coordination with the Government of Niger. The ETM serves as a temporary protection space for refugees evacuated from detention centers in Libya and other conflict-affected areas, providing essential services including shelter, food, healthcare, and psychosocial support while individuals await resettlement or other long-term solutions.

In February 2025, the suspension of funding by USAID resulted in a 40% reduction in UNHCR's global budget, leading to the halt of food assistance at the ETM site for over six months. As a result, refugees experienced severe hunger and malnutrition, triggering protests and urgent appeals for support amid limited resources and disrupted essential services. Emergency food assistance was provided to 364 vulnerable refugees, including both ETM and non-ETM households from Sudan, Eritrea, Somalia, and Cameroon. Beneficiaries were prioritized based on vulnerability criteria, including lack of stable income or food sources, and the presence of children, elderly individuals, or persons with disabilities



364
Nutritious food kits distributed to refugees

- Amount of food sufficient for 100 meals per household
- Rice (25 kg)
 - Flour (12.5 kg)
 - Spaghetti (25 packs)
 - Powdered Milk (500g)
 - Sugar (960g)
 - Cooking Oil (2 L)
 - Millet Cereal (1 kg)

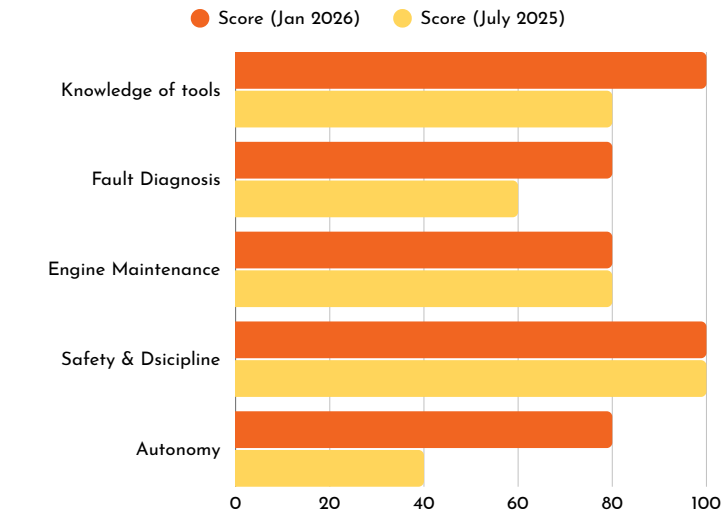
Project Sponsorship

Niger | Youth Development Project



In Niger, more than 50% of children aged 7–16 are out of school. While primary enrollment reaches 71%, fewer than 60% transition to secondary education, and only 20% complete it. Distance and financial barriers remain key constraints to sustained school attendance.

Mahamadou, a sponsored child supported by Good Neighbors, dropped out of secondary school following the death of his father, which reduced his household’s average monthly income to \$44. To support his transition to self-reliance, Good Neighbors provided vocational training in auto mechanics, combined with hands-on internship experience. Over the past six months, Mahamadou has demonstrated consistent engagement and progress, adapting well to the workshop environment and strengthening his technical skills.



He is now able to perform routine vehicle maintenance tasks, including oil and filter changes, cooling system and battery checks, spark plug and belt replacement, basic diagnostics, and supporting brake inspections—building a foundation for sustainable income generation.

Emergency Relief

Gaza | Humanitarian Aid



Over 89% of public water and sanitation assets have been damaged or destroyed, leaving families in overcrowded shelters without safe drinking water or basic hygiene access. In many displacement sites, families survive on just a few liters of water per day — far below the minimum humanitarian standard.

96% of households report severe water insecurity

40% of Gaza’s water infrastructure remains partially functional

Prolonged exposure to dehydration and poor sanitation has dramatically increased the risk of waterborne diseases, particularly among children, older adults, and people with disabilities.



Water was delivered through 10,000-liter tank units, sourced from vetted suppliers and transported via secure, pre-approved routes. Each unit cost approximately \$700, covering procurement, transport, and coordination.

Based on an average household size of six persons — each requiring 90 liters per day to meet emergency standards — a single 10,000-liter unit served approximately 111 households for one day.

Domestic Program

Women & Children Shelter



In 2025, Good Neighbors LA Shelter enrolled 61 clients — 48 adults and 13 children — under its LAHSA grant. Throughout the year, our team delivered comprehensive case management services spanning emergency income, medical and mental health referrals, personal identification, legal services, transportation, client incentives, housing placement, and emergency safety transfers. We also coordinated holiday and social events to support community connection and wellbeing.

The shelter received generous Gift-in-Kind and private donations from community members, including clothing, shoes, coats, toiletries, hygiene and hair products, bedding, kitchen utensils, school supplies, PPE, holiday toys, and food — all of which directly supported the clients in our care.

Additionally, the shelter was awarded grant funding from Open Bank, whose foundation support has strengthened our capacity to provide safe shelter and essential services to individuals and families experiencing homelessness. This partnership has helped us sustain critical resources, including emergency shelter, case management, and wraparound supportive services.



Client Referral

- **CalWorks** - for women with children
- **General Relief** - for single women
- **CalFresh** - for both single and women with children
- **Medi-Cal** - for all participants



Mental Health

for immediate trauma related screening and service therapy



Food

purchases for daily meals Mon-Sun

Gift-In-Kind



In 2025, GNU made significant strides in its GIK medicine program, improving efficiency across every dimension — from increasing tablet distributions and reducing handling costs to sharpening procurement strategies. In Africa, tax exemption and importation processes advanced notably in Zambia, Malawi, Cameroon, and Ghana, and partnerships with local governments deepened. Ongoing shipments to Zambia and Ethiopia continued on stronger footing thanks to these improved operating conditions.



Through the donation of 8,100 portable solar rechargeable LED lights from SOLAR BUDDY, GN USA supported GN El Salvador's education projects in partnership with FEPADE.



The program also broke new ground in Southeast Asia, delivering its first GIK medicine shipment to Laos in March 2025 — a milestone that signals meaningful momentum in regional expansion.

Special Campaign

Philippines | 10-year-old Andrea's Story



10-year-old Andrea and her mom lived in a house with a broken ceiling, damp conditions, and mold—where Andrea and her mom were constantly exposed to insects due to the unsanitary environment.



They lived in a small, fragile home made of lightweight materials, offering little protection from the elements.

There was no toilet, no electricity—only daily uncertainty. To make ends meet, Andrea's mother sold pancakes and bottled water and took on laundry work, earning just enough to get through each day.



Today, their home is a place of safety and dignity. With access to basic amenities and a more stable environment, Andrea and her mother no longer have to worry about their most urgent needs.

Her mother now has improved opportunities to earn a steady income—bringing hope, stability, and the promise of a brighter future.



- **Safe and secure home:** Andrea and her mother now live in a well-furnished home, providing stability and protection.
- **Peace of mind for her mother:** She can now work in a safer, more stable environment without worrying about Andrea's well-being.
- **Sustainable daily living:** Livelihood support is helping the family meet their everyday needs with greater independence.
- **Education support:** Andrea has received essential school materials, empowering her to continue learning and pursue her dreams.



"I want to thank Good Neighbors and to all the sponsors who helped us rebuild our house. Thank you very much!"

-Andrea, Philippines

Special Campaign

Koyorin



Over the past decade, the ethnic Korean population in Tajikistan has steadily declined as many families have faced increasing challenges in maintaining sustainable livelihoods. Through the generous support of donors, Good Neighbors provided critical assistance to low-income ethnic Korean households, helping families meet their immediate needs while fostering greater inclusion within their communities.

Families received school uniforms, backpacks, housing rehabilitation, and health support, improving daily living conditions and reducing barriers to education and well-being. These interventions strengthened relationships between ethnic Korean families and the broader community, promoting cooperation, mutual understanding, and social cohesion.

Recognizing the importance of investing in the next generation, Good Neighbors expanded educational support for ethnic Korean children through enrichment programs and creative learning opportunities. These activities helped strengthen literacy, build confidence, and equip children with practical skills that contribute to long-term economic resilience and future success.



In the Kyrgyz Republic, donor support enabled Good Neighbors to assist vulnerable families facing economic hardship and harsh winter conditions. Families received food supplies, medical and legal assistance, household necessities, and essential home appliances, helping them meet urgent needs and navigate the challenges of winter with greater security and dignity.

Good Neighbors also provided specialized dental support to improve access to essential oral healthcare. Through these efforts, 300 dental hygiene kits were distributed, and 307 dental treatments were provided, helping children and families address unmet dental needs and improve their overall health and well-being. Together, these efforts strengthened family resilience, improved quality of life, and created opportunities for children and communities to build a more stable and hopeful future.

"Thanks to the support of Good Neighbors and generous donors, I am able to go to school and continue learning every day. One of my favorite subjects is programming because I enjoy creating new things and solving problems.

In the future, I hope to become a software engineer and use technology to help others. Thank you for giving me the opportunity to learn, grow, and dream about what I can achieve. Your support has opened doors for my future and shown me that my dreams are possible."

— Grandson of an ethnic Korean immigrant family in the Kyrgyz Republic



Special Campaign

Philippines | Support for Children and Families in Extreme Poverty



Hunger and malnutrition remain among the most severe consequences of poverty in the Philippines. Unequal income distribution has suppressed demand for nutritious food in the country's less developed, low-income areas. As a result, the food that is most available and affordable in these communities is often unhealthy—processed staples like instant noodles have increasingly displaced rice, long the cornerstone of the Filipino diet.

The Holistic Support for Families Living in Extreme Poverty project was designed in response, delivering urgent assistance to vulnerable children and families. Its goals are to prevent hunger, narrow deepening inequalities, and give families a fairer chance at a healthier, more hopeful future.



- Provided supplemental nutrition support to vulnerable and marginalized children and their families.
- Increased and strengthened parent/caregiver education on various aspects such as child rights, hygiene and food preparation as well as life skills bundled with the support being provided.



Regular meal intake increased, ensuring children and their families had consistent access to wholesome food through ongoing assistance. Caregivers and parents gained greater knowledge of affordable, nutritious meals and became more engaged in understanding the importance of a healthy diet for their children. They began applying these newly acquired skills in preparing meals with the food support provided, and children, in turn, developed a stronger interest in nutrient-dense foods, helping them build healthier eating habits.

Budget Category	Utilization Rate
Various food support items and reusable grocery bags	52.6%
Skills/Capacity Building Training	5.9%
Operational & Admin expenses	9.2%

“Learning about ways to prepare healthy meals for my children was really empowering as a mother. It really restored my dignity in being able to provide food that is not from the dump. I am thankful to Good Neighbors for reaching out to me to give me this opportunity to protect my children’s health. Thank you.”

-Participating Mother of Four Children



2025 Highlights

As we look back on the past year, we are deeply grateful to donors for meaningful progress made in key areas. Your support has helped expand access to essential resources and create lasting change in the communities we serve. Together, we are building a stronger foundation for a more hopeful future.



Mikyung Kim Concert

Good Neighbors USA hosted a Sharing Concert featuring Mikyung Kim, bringing together community members and supporters to reflect on the value of giving and global solidarity.



CCM Concert

In partnership with 38 churches across the US, Good Neighbors Ambassadors, **Soriel, Chan Kang, Josua, and Ji Myung Hyun**, 538 new children were connected with new sponsors through the CCM Concert.



Maru Kim Show

Good Neighbors USA was invited to set up an informational booth at the Maru Kim Show held at The Source OC in Buena Park, where we introduced our organization and connected with attendees.



KCMBC Golf Event

Good Neighbors USA was invited to the KCMBC Golf Event where supporters, community leaders, and Korean companies were brought together to strengthen partnerships, promote a culture of giving, and introduce our humanitarian programs to new sponsors and supporters for future collaboration.

In-Kind & Corporate Donors

We thank our corporate partners for their generous support of our mission through resources, services, and donation.



Financial Integrity

Financial Overview 2025

At Good Neighbors USA, we uphold the highest standards of financial integrity to ensure our mission is carried out with transparency, accountability, and trust. Every penny entrusted to us is managed with care and purpose, maximizing the impact for the children, families, and communities we serve.

The Board of Directors plays a critical governance role in upholding financial integrity by:

- Approving the annual budget and safeguarding fiscal responsibility and accountability.
- Guiding the adoption of policies that support organizational and strategic objectives.
- Promoting financial transparency through external audits and public disclosure of financial information.
- Fostering unity of purpose and a shared vision across our global workforce, supporting collaboration and organizational cohesion.

David Marh Chairman	Il Ha Yi President	Mina Choi Secretary
Thomas Yi Treasurer	John Byon Director	Gordon Turner Director

We are proud to present a summary of our 2025 operating revenue and expenses, demonstrating our continued commitment to maximizing program impact while upholding strong fiscal discipline and accountability.

OPERATING REVENUE

2025

Private Cash Contribution:	\$1,784,524
Government Grants:	\$1,051,552
Gifts-In-Kind:	\$9,133,552
Other Revenue:	\$1,233,186
Total Revenue:	\$13,202,814

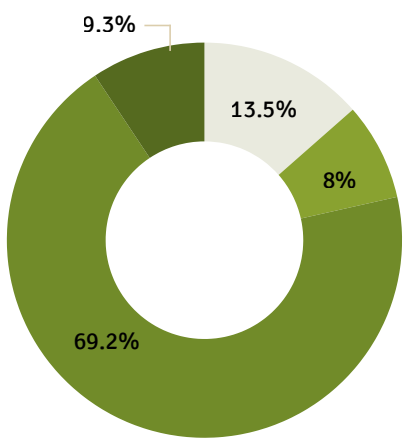
OPERATING EXPENSE

2025

International Program:	\$11,121,998
Domestic Shelter Program	\$1,155,893
Fundraising	\$616,174
Management & General	\$342,692
Total Expense:	\$13,236,757
Change in Net Assets [Total Revenue - Total Expense]	(\$33,943)
Total Net Assets:	\$2,674,743

OPERATING REVENUE

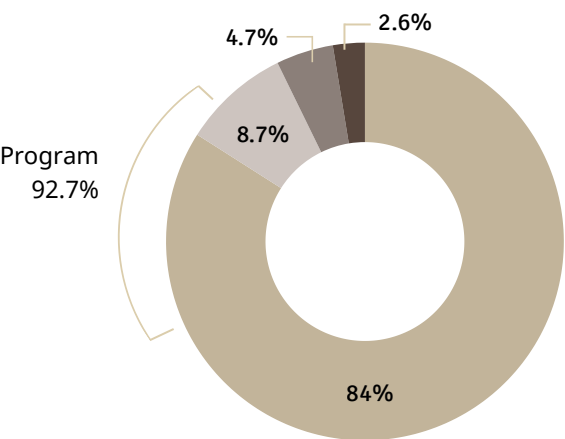
- Private Cash Contribution
- Government Grants
- Gifts-In-Kind
- Other



TOTAL REVENUE: **\$13,202,814**

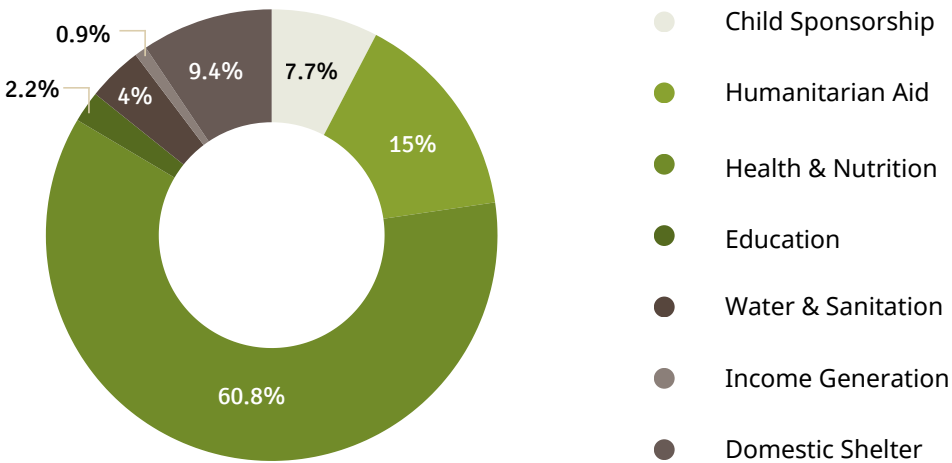
OPERATING EXPENSE

- International Program
- Domestic Shelter Program
- Fundraising
- Management & General



TOTAL EXPENSE : **\$13,236,757**

PROGRAM EXPENSE





Good Neighbors is dedicated to respecting and protecting the dignity and rights of every individual. We are committed to fostering safe environments and taking active measures to prevent all forms of harm, abuse, and exploitation.

Our Commitment

Accountability

Safeguarding Policy

Good Neighbors USA prioritizes the dignity, safety, and well-being of every individual in the communities we serve. We are committed to protecting people from the risk of, or actual harm caused by, neglect; sexual exploitation and abuse; physical violence; and emotional abuse—especially when it comes to children (defined as anyone under the age of 18), women, and vulnerable adults. This commitment and policy applies to all employees across Good Neighbors offices, affiliated organizations, and partner entities. It is a core part of our responsibility to uphold the rights, safety, and protection of those we serve.

GN Child Protection Policy

Good Neighbors USA is committed to upholding the fundamental rights of children—including their rights to survival, protection, development, and participation—while ensuring their dignity and well-being. Our vision is to help create a world where every child can grow up safely, happily, and free from harm.

Our Child Protection Policy affirms our pledge to safeguard children’s rights and build a sustainable future through their active involvement. Good Neighbors prioritizes the full and faithful implementation of this policy across all national and international operations.

Privacy Policy

Good Neighbors USA is committed to protecting the privacy of all donors and ensuring the security of their personal information. Our Privacy Policy outlines how we collect, use, and share donor information when individuals interact with our website, services, and programs. By accessing or using our services, donors acknowledge and agree to the terms outlined in Good Neighbors Privacy Policy.

